

"You never change things by fighting the existing reality. To change something, build a new model that makes the existing model obsolete."

- Buckminster Fuller

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Essentially, all models are wrong, but some are useful.

--- George E. P. Box, in Norman R. Draper (1987). Empirical Model-Building and Response Surfaces, p. 424, Wiley. ISBN 0471810339

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WHAT IS NMT?

The Neurosequential Model of Therapeutics is a neuroscience-informed, developmentally-sensitive, approach to the clinical problem solving process.

It is not a therapy – and does not specifically imply, endorse or require – any single therapeutic technique or method.

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The NMT is both an 'evidence-based' and an 'evidence-generating' practice.

The web-based, standardized assessment elements allow the collection of aggregate data to facilitate the ongoing monitoring of a range of individual and program outcomes.

The model is designed to allow iterative modifications to improve program and treatment plan elements.

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The Neurosequential Model

The brain mediates our thoughts, feelings, actions and connections to others and the world.

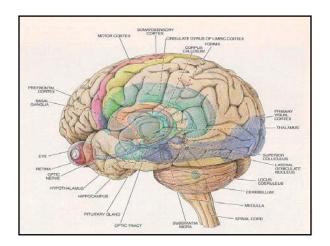
Understanding core principles of neuroscience, including neuroplasticity and neurodevelopment, can help us better understand ourselves and others.

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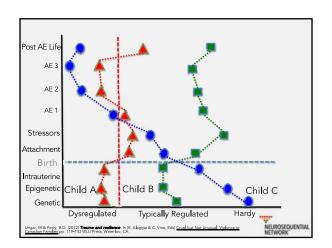
The Neurosequential Model

Each person has a unique pathway to the present and deserves individualized care.

"One-size fits all" approaches rarely meet the needs of the individual – more often they meet a need of the provider (or system).

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The Neurosequential Model

Humans are complex – individually, in families, communities, cultures and across generations.

Overly simple constructs – including the Neurosequential Model – do not capture the depth and breadth of the human experience.

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Rela	ational C	omplexity in G	roups
	Size of Group	Number of Relationships	
	2	1	
	3	6	
	4	25	
	5	90	
	6	301	
	7	966	
	8	>3000	
	phart, W.M. (1950 I of Sociology 60: 5	r) A quantitative analysis of int 44-549	ragroup relationships.

Neurosequential Model

It is important to understand mechanisms underlying current functioning.

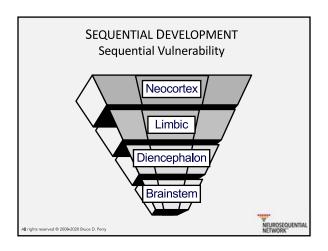
Your understanding determines your solution - Stuart Ablon (CPS, 2010)

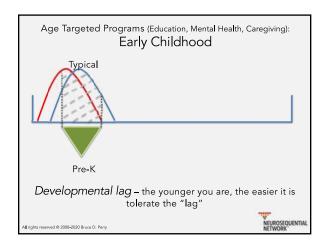
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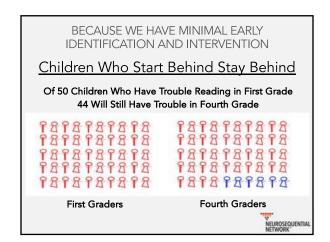
NEUROSEQUENTIAL NETWORK

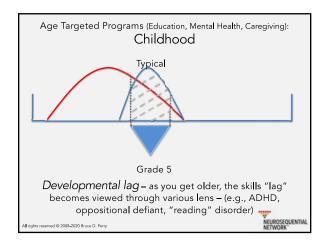


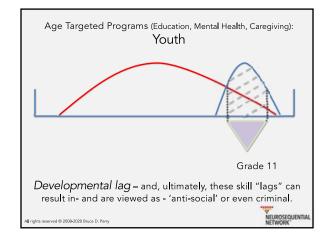












Heuristic (/hj#ˈrɪstɨk/; Greek: " 6 ", "find" or "discover") refers to experience-based techniques for problem solving, learning, and discovery that that employs a practical method not guaranteed to be optimal, but sufficient for immediate goals. Where finding an optimal solution is impractical, heuristic methods are used to speed up the process of finding a satisfactory solution via mental shortcuts to ease the cognitive load of making a decision. Examples of this method include using a rule of thumb, an educated guess, an intuitive judgment, stereotyping, or common sense. In more precise terms, heuristics are strategies using readily accessible, though loosely applicable, information to control problem solving in human beings and machines. NEUROSEQUENTIA NETWORK





NM is not "On the Shelf"

86% of clinical research is never used in direct patient care (Balas & Boren, 2000)

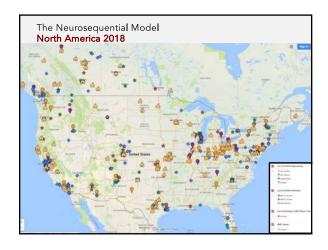
It takes an average of 17 years for the 14% of research that influences clinical practice to get there (Morris, Wooding & Grant, 2011)

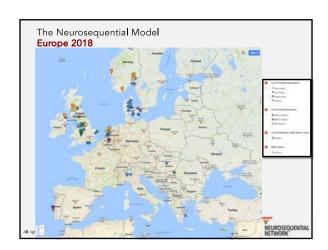
NMT was first manualized in 2008 when the NMT Certification Process was

- Since then....
 60,000 metric reports
 - over 3000 Phase I trained clinicians
 - 10 Flagship sites in three countries (US, Canada, Australia)
 100 + Phase I NMT Certified Sites and Programs

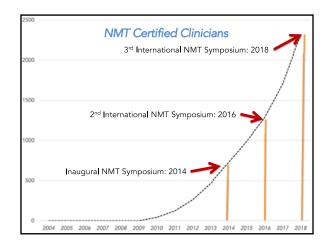
 - 28 countries

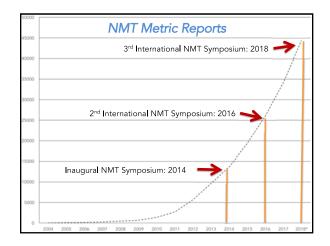
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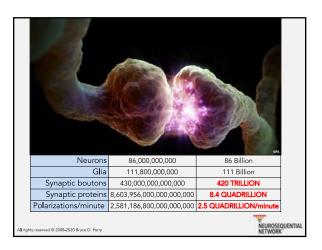


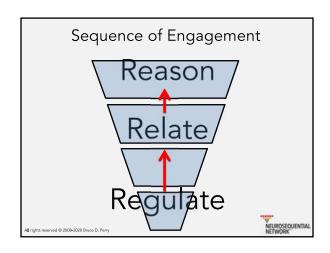


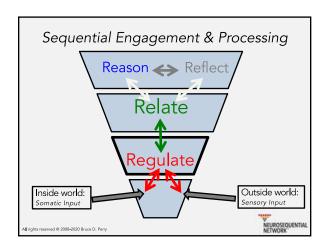
Cumulative Clinicians, Teachers, Caregivers Exposed to the Neurosequential	YEAR	Web, Webinars, Books, Live Training	
Model	2004	6,000	
	2005	20,000	
	2006	40,000	
	2007	80,000	
	2008	120,000	
	2009	180,000	
	2010	250,000	
	2011	300,000	
	2012	350,000	
	2013	400,000	
	2014	500,000	
	2015	600,000	
	2016	800,000	
	2017	900,000	*****
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	Clinicians Using NMT	Children, Youth, Adults	Clinicians	Children, Youth, Adults	
/EAR	(Direct) Cumulative	(Impacted/yr)	(Indirect) Cumulative	(Impacted/yr)	
2004	1	25	10	250	
2005	4	100	40	1000	
2006	10	250	100	2500	
2007	12	300	120	3000	
2008	20	500	200	5000	
2009	45	1125	450	11250	
2010	44	1100	440	11000	
2011	120	3000	1200	30000	
2012	264	6600	2640	66000	
2013	462	11550	4620	115500	
2014	726	18150	7260	181500	
2015	992	24800	9920	248000	
2016	1278	31950	12780	319500	
2017	1708	42700	17080	427000	
2018	2318	57950	23180	579500	
	Total Direct	200,100	Total Indirect	2,001,000	-



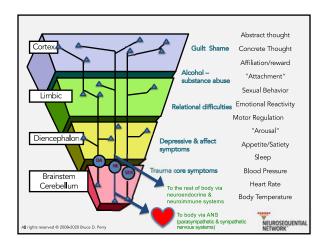


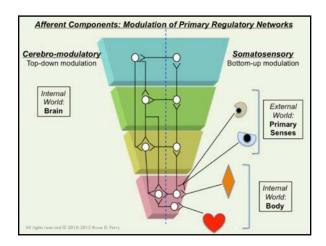


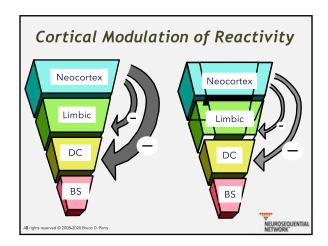


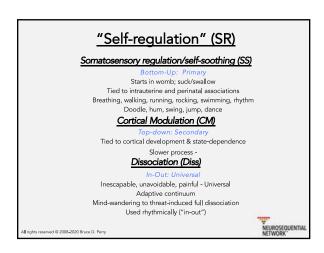


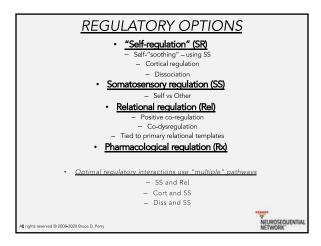


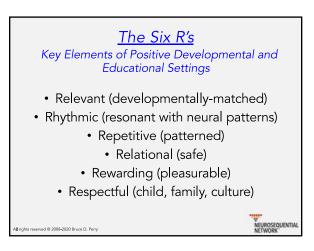














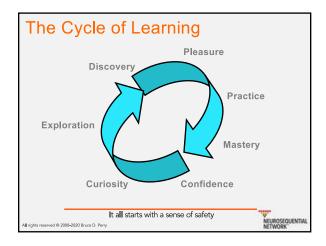


Creating the Relational 'Space' for Optimal Development, Learning & Healing (or How do you like those P's?)

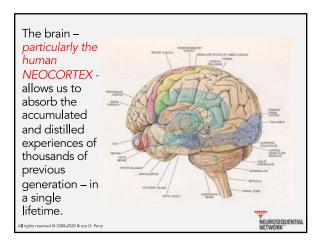
- Present.
- Parallel,
- · Patient &
- Persistent in Providing
- Patterned, Predictable, Positive doses of
 - Protected (safe) experience

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The Relational Landscape is Changing

Children have fewer emotional, social and cognitive interactions with fewer people.

The impact of "modern" life on the developing child has yet to be fully understood.

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Poverty of Relationships

The compartmentalization of our culture has resulted in material wealth yet poverty of social and emotional opportunity.

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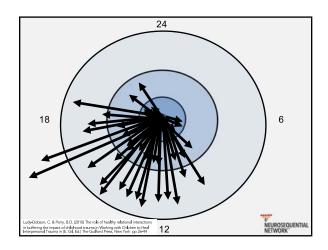


So What? Why does this matter?

Both the STRESS RESPONSE and the REWARD networks in the brain are shaped by relationships in early childhood – in healthy and unhealthy ways.

Relationships have a key role in global health, creativity and productivity of a group

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Ludy-Dobson, C. 8 Parry, B.D. (2010). The role of healthy relational interactions in buffering the impact of childhood travers in Westing with Orderen in Federal Technology of the Property of Landers in C. (Ed. 37th Cold Proc. New York sp. 1923-144). **REVENOSCOUNTIAL INTERVALL TO THE PROPERTY OF THE

On Becoming Humane

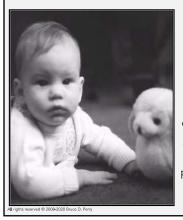
Being born a human being does not ensure a child will become humane.

<u>Humans become humane</u>. The capacity to care, to share, to listen, value and be empathic – to be compassionate – develops from being cared for, shared with, listened to, valued and nurtured.

Humane caregiving expresses our capacity to be humane. Inhumane caregiving can decrease or even destroy this capacity.

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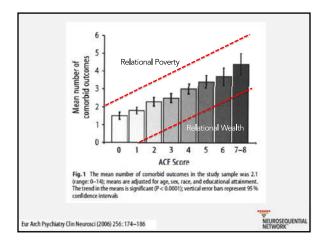
The brain develops and organizes as a reflection of our genetic gifts, epigenetic heritage, intrauterine, perinatal and developmental experiences, organizing in response to the pattern, intensity and nature of our sensory and perceptual experience.

NEUROSEQUENTIA NETWORK

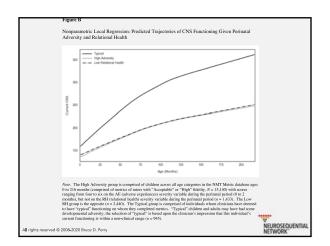


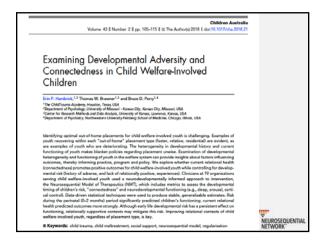


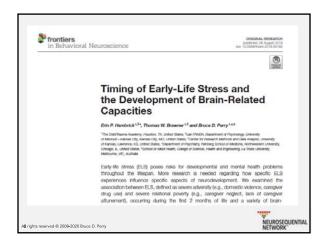








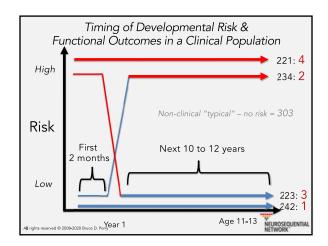


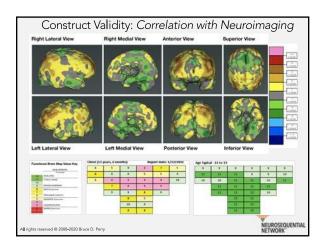


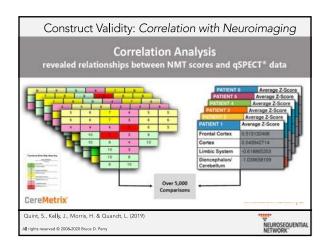


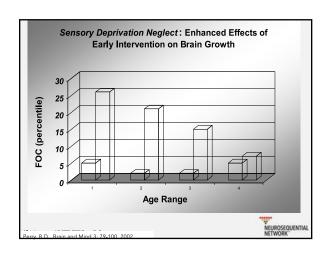




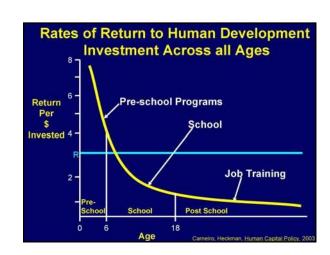






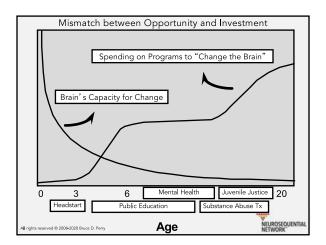


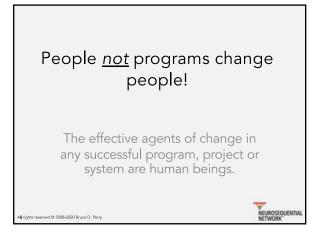












Yet successful programs provide the people, process and "program" elements that put the "right" people together in "right" ways at the "right" time.

The effective agents of change in any successful program, project or system are human beings.

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NIMH Research Domain Criteria

RDoC

- Focus on genetic, epigenetic, neural network and related biomarkers along with "symptoms"
- The major RDoC research domains:
 - Negative Valence Systems
 - Positive Valence Systems
 - Cognitive Systems
 - Systems for Social Processes - Arousal/Modulatory Systems

DSM

- · "a diagnostic system limited to clinical presentation could confer reliability and consistency but not validity'
- · Minimal focus on mechanism $fundamenta {\color{red} II} y$ "descriptive" and symptom focused

The Challenge of "Diagnosis" in Mental Health

<u>Brain</u>

- 84 billion unique neurons 2 billion heart cells
 - 5 times as many gliaeach neuron 5000 20,000 synaptic connections

 – 100s of neurotransmitters
- Hundreds of major neural networks
- Thousands of functions

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90 % of children/youth in public MH Clinics have 1 of 8 diseases" – often "comorbid"

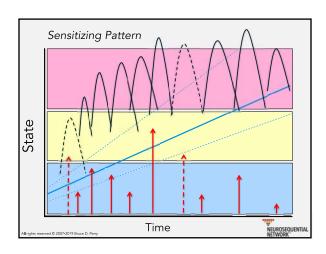
Heart

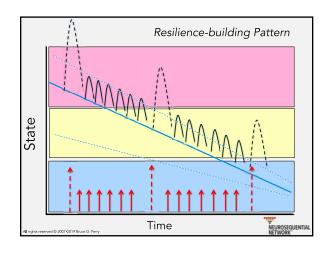
- · Dozens of major sub-systems - Nerve, muscle, vessels
- A handful of major "main" functions
- Hundreds of distinct cardiac "diseases"

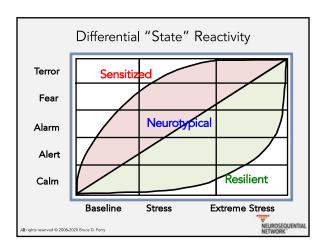


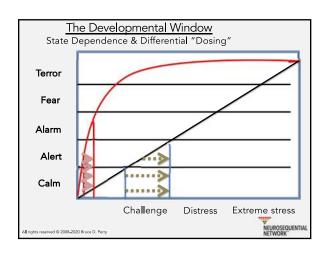










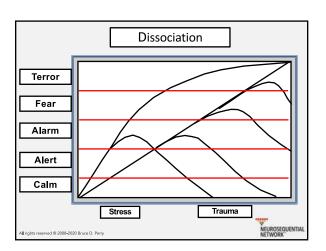


Responses to Stress, Distress, Trauma

- Heterogeneity of response patterns
- Adaptive changes in cognition
- Adaptive changes in affects
- Adaptive changes in behavior
- Adaptive changes in neurophysiology
- Adaptive changes in physiology

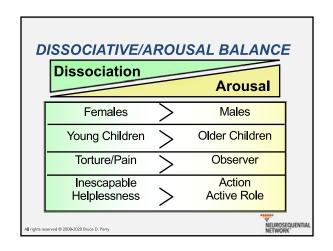
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All Brain Functioning is "State" Dependent

The brain is a rhythmic, dynamic organ.

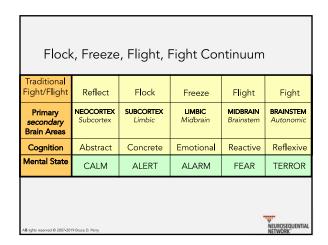
All functioning of the brain will vary depending upon the "state."

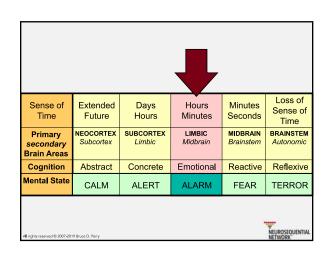
Asleep or wakeful the brain will have varying activation in cognitive, social, emotional, motor and all other brain mediated functions.

Both sleep and wakefulness also have various states which involve shifts in the activity of key neural networks.

Novelty, transition and threat will all shift internal state.

Bruce D Perry, MD, PhD © 2010-2016



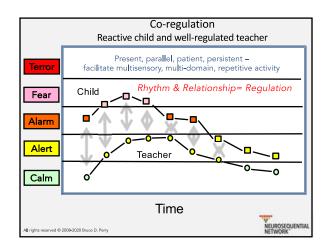


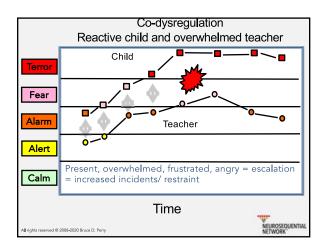
Adaptive Response	REFLECT	FLOCK	FREEZE	FLIGHT	FIGHT
Predictable De-escalating Behavior (behaviors of the teacher when the shall or classroom in in various states of around)	Calm sounds Personal space Predictable touch Predictable soutine	Casiet visions Eye contact Confidence Wythrsic movement Clear directions Sematosensiny activities	Conducting and predictable voice, invited therapeutic touch Singing, humming, main: Reflective listening Resistance	Calm, quest, presence Disengage Turn off lights, white noise Reduce sensory input	Colm effect Disempage but phily obtains Askit segment befinished attention
Predictable Escalating Behavior (behaviors of the teacher when the child or classroom in in serious states of arousal	Loud Notien Clore unmitted proximity Organization touch Changes in daily routine or schedule	Frustration or assistly Communication from a distance file yelling! Complex directions Utlenstums	Raised voices Raising hands/point finger, sudden movement Theatening tone Outs in clustroom, disorganization of materials	Frontation of teacher Velling, those Collective dysegulation of geers	Physical instraint grading, shaking Streaming Intendeding staces
"Mediating" Brain Region	NEOCORTEX Cortex	CORTEX	UMBIC Mcbrain	MIDBRAIN Boinsters	BRADUSTEM:
Cognition	ABSTRACT	CONCRETE	EMOTIONAL	REACTIVE	REFLEXIVE
CLASSROOM "STATE"	CALM	ALERT	ALARM	FEAR	TERROR
CLASSROOM CHARACTERISTICS	Reflection and consolidation of new information is actively taking place; or while testing, efficient retireval of content is possible.	Active treathing can take place, students are internalizing new content and, 'minef wandering' to afficiently store new content.	Examing new content is difficult; students are either disengaging or acting nut. Increases in individual self- regulatory behavior sees.	Learning is impossible. Engaging students difficult. Many demonstrate Yease' responses that appear repressional/defant. Increased acting out.	Approxim, reckless behavior, specify delym rates and patterny. Fall hyperlight" or "dear draws."

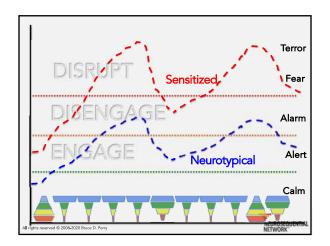
Organizational Pressures	Resource-surplus Predictable Stable/Safe	Resource-limited Unpredictable Novel	Resource-poor Threatening Inconsistent
Prevailing Cognitive Capacity	Abstract Creative (IQ = 120)	Concrete Superstitious/Defensive (IQ = 100)	Reactive Regressive (IQ = 80)
Prevailing Affective 'Tone'	CALM	ANXIETY	FEAR
Systemic Solutions	Reflective INNOVATIVE	Concrete SIMPLISTIC	Fear-based REACTIONARY
Focus of Solution	FUTURE Intentional Inflection	SHORT-TERM Serendipitous Inflection	PRESENT Forced Inflection
Policies and Practices	Abstract Conceptual	Concrete Superstitious Intrusive	Restrictive Punitive
Staff & Supervisory Practices	Nurturing Flexible Enriching	Ambivalent Obsessive Controlling	Apathetic Oppressive Harsh

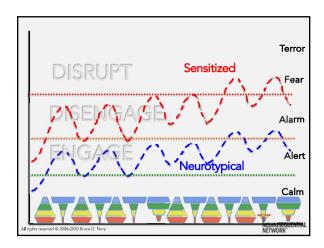


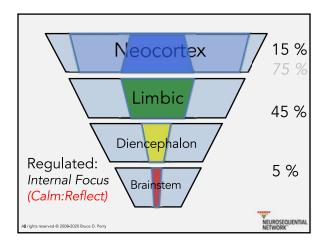


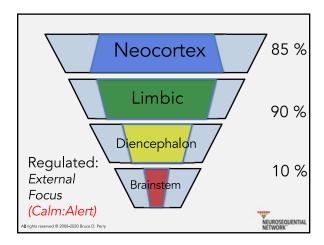






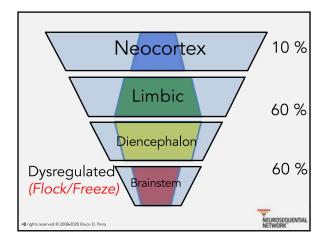


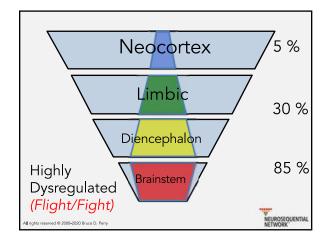


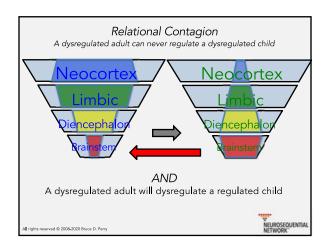


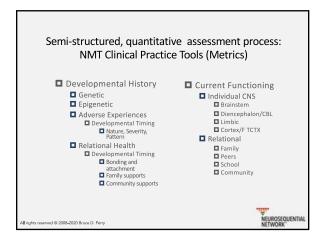












NMT Brain Mapping Process

- The key indicator of brain organization and neurophysiological status is function
- By creating a simplified construct the brain map – assessment of key brain-mediated functions can help "localize" neurodevelopmental vulnerabilities and strengths
- This "localization" helps direct developmentally-sensitive interventions

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Neurodevelopmental Risk

- The NMT process involves assessing the timing, nature and intensity of adverse events
- The timing, nature and quality of "buffering" relational health is assessed as well
- An estimate of "developmental risk" is obtained at various times during development by combining the AE and RH scores

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NEUROSEQUENTIA NETWORK



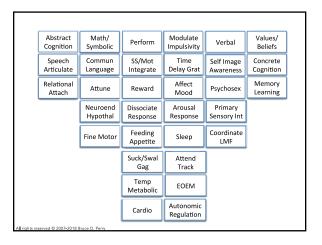


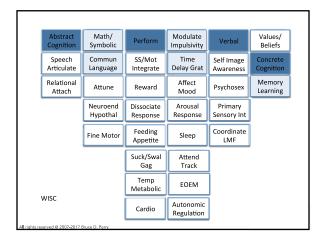
Current Relational Health

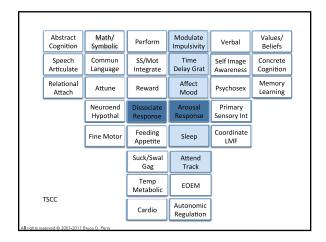
- A major factor in healing appears to be the nature, quality, intensity and stability of a person's relationships
- The NMT assessment process includes a simple metric that looks at current relational health
- The score on this metric is a key indicator of outcome – good relational stability predicts positive outcome – and poor relational health predicts poor outcomes

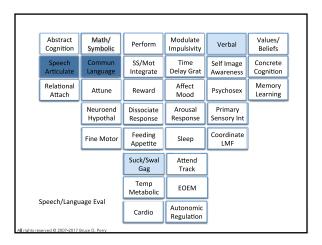
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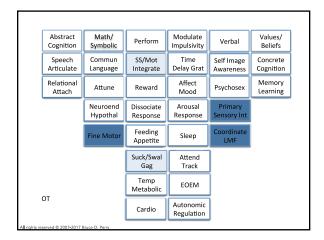






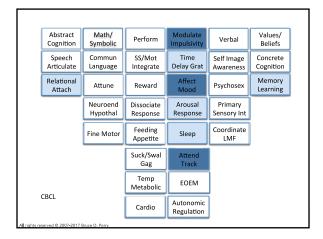


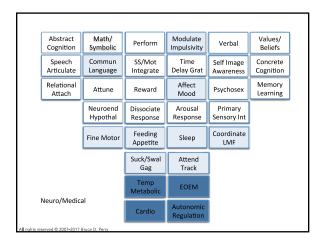


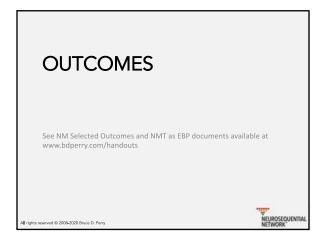


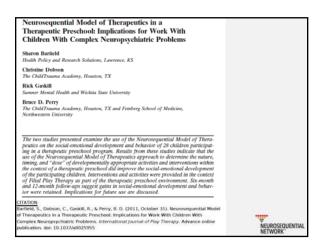


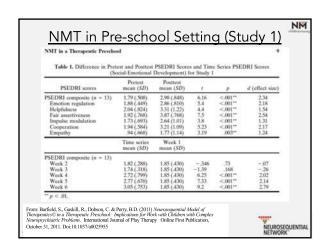


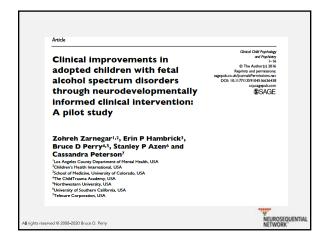






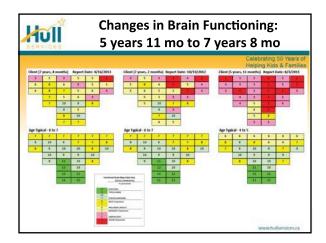


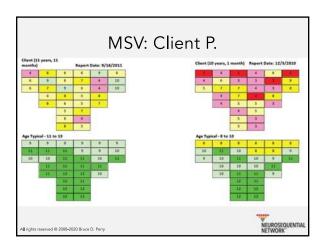


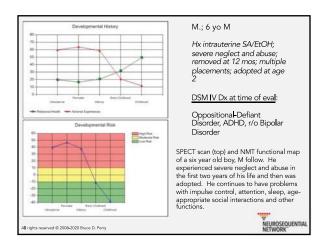


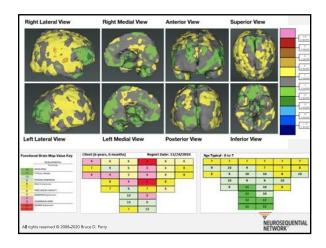










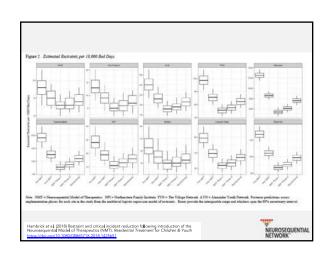


Resternant Terament For Children's Youth
2014, Vol. 00, No. 00, 1-22
https://doi.org/10.1080.0886571X.2018.1425651

Restraint and Critical Incident Reduction Following
Introduction of the Neurosequential Model of Therapeutics
(NMT)

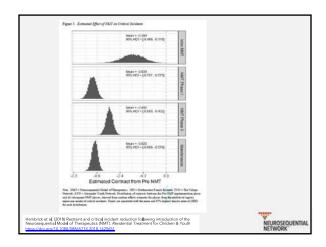
Erin P. Hambrick @^b, Thomas W. Brawner^b, Bruce D. Perry^{bc}, Emily Wang^d,
Gene Griffin^{bc}, Toni DeMarco^e, Cara Capparellif, Tim Grove^o, Michelle Maikoetter^b,
Dawn O'Malley, Dave Paxton, Lorraine Freedle^a, Jeffrey Friedman', Joan Mackenzie^m,
Katharine M. Perryⁿ, Pete Cudney^f, Jerry Hartman^f, Elizabeth Kuh^f, Joseph Morris^f,
Caroline Polales^f and Mark Strother

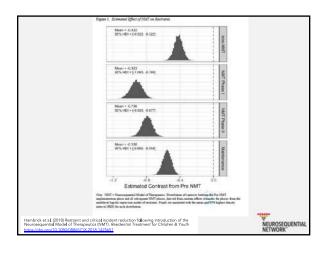
"University of Missouri Kansas City, Department of Psychology, Kansas City, Missouri, USA: "The
ChildTrauma Academy, Houston, Texas, USA: "Northwestern University, Feinberg School of Medicine,
Department of Psychiatry, Chicago, Illinois, USA: "Northwestern University, Feinberg School of Medicine,
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Department of Usa: "SaintA, Milwaukee, Wisconsin, USA: "Val Farley Boy's Banch, Amarillo, Texas, USA:
(Sinical and Neuropsychological Services, Charlotte, North Carolina, USA: "The Village Network
Wooster, Ohio, USA: "Pacific Quest, Hilo, Hawaii, USA: "Warwick Family Services, Bensalem,
Pennsylvana, USA: "Webbe Education and Care Center, Palsley, Scotland; "Administration for Children's Services, City of New York, USA



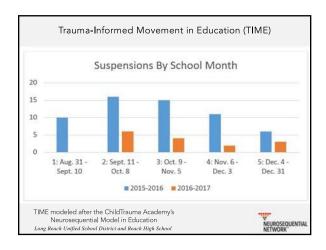


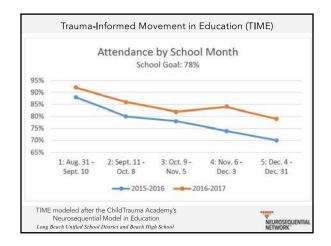


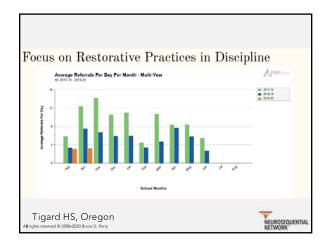




		Pre NMT	Pre NMT	Intro NMT		Cert 1		Cert 2		Maint		TOTAL
		RR	Monthly	% Baseline	Period	% Baseline	Period	% Baseline	Period	% Baseline	Period	
Site	Program	(Months)	COST	(Months)	Savings	(Months)	Savings	(Months)	Savings	(Months)	Savings	SAVINGS
1	NFI	100 (48	380.0	11.5 (24)	8025.6	0.0 (24)	9120.0	0.0 (24)	9120.0	0.0 (36)	13680.0	39945.6
2	Village Network	100 (12	5810.0	71.7 (5)	5229.0	29.4 *** (15)	61005.0	1.0 *** (11)	63270.9	15.2 ** (7)	34569.5	164074.4
3	San Mateo	100 (29	1400.0	25.2 (8)	8384.0	59.3 (13)	7410.0	10.7 (18)	22503.6	4.04 (16)	21494.4	59792.0
4	Cal Farley	100 (25				44.6 *** [11]	24427.9	51.4 *** (12)	23376.0	49.1 *** (29)	58751.7	106555.6
5	StA.	100 (32	5096.0	118.7 (19)	-18396.6	48.5 *** [13]	33124.0	79.6 [20]	122304.0	103.8 (24)	-6115.2	130916.2
6	Hu	100 (11	642.0	58.9 (11)	2824.8	33.8 (9)	3755.7	11.4 * (12)	6856.6	45.9 (18)	75576.2	89013.3
7	AYN	100 (30	16662.0	62.9 *** (17)	104804.0	24.8 *** (19)	237433.5	38.4 *** (18)	185947.9	45.7 *** (36)	238266.6	766452.0
8	Teambu ders	100 (12	1663.0			23.5 ** (5)	7234.1					7234.1
9	Warwick	100 [4	45383.0	44.6*** (6)	152486.9							152486.9
10	Kibble*	100 (12	2333.0	22.5*** (12)	21556.9							21556.9
OTAL										37.58**		
o inaq	% Pre NIMT	100.0	8326.5		hree co	ountrie	sites s (eigh		es)	0.00	(436223.2	1538027.0
	, 2744 die	Avg c	luratio erved i	T n of sit n the 1	hree co e revie 0 prog	Ten ountrie w = 64 grams o	sites s (eigh l mont during om jus	nt state hs (ran the du	s) ge 10- iration	132 m of the	onths)	period

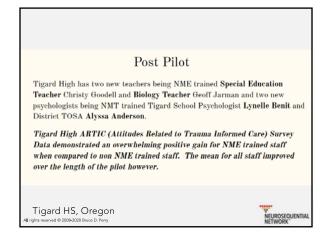


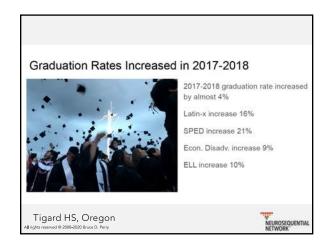


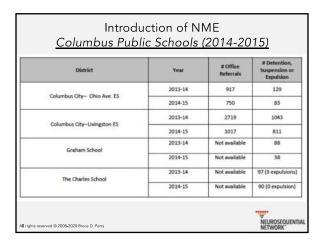


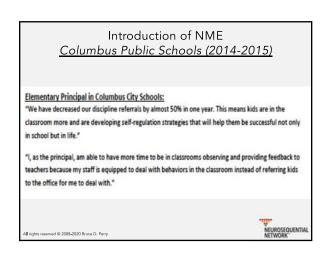












Westerville South HS

- Since NME started in 2017 35% increase in attendance
- Graduation rates up from 89.5 to 93.5
- Suspensions decreased by 50%

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